

HUMC OPCO, LLC
dba Hoboken University Medical Center

FINANCIAL STATEMENTS

December 31, 2024

DRAFT

HUMC OPCO, LLC
dba Hoboken University Medical Center
Balance Sheet
(in thousands)

| | 31-Dec 2024 | 31-Dec 2023 |
|--|-------------------------|-------------------------|
| | (Unaudited) | (Unaudited) |
| <u>Assets</u> | | |
| Current Assets: | | |
| Cash and cash equivalents | \$ 447 | \$ 998 |
| Cash and cash equivalents - Restricted | 5,144 | 5,043 |
| Net patient accounts receivable, current portion | 25,856 | 19,300 |
| Investments | - | - |
| Due from related party | - | 2,654 |
| Other receivables | 1,906 | 214 |
| Prepaid expenses | 250 | 697 |
| Loan Receivable | - | - |
| Inventory | 2,144 | 2,843 |
| Total Current Assets | <u>35,747</u> | <u>31,750</u> |
| Non-Current Assets: | | |
| Net patient accounts receivable, long term portion | - | 6,581 |
| | <u>-</u> | <u>6,581</u> |
| Intangible Assets | - | - |
| Right of use assets | 11,196 | 17,612 |
| Property and equipment, net | 10,774 | 10,580 |
| Total Assets, Deferred Cost & Equipment | <u>21,970</u> | <u>28,192</u> |
| Total Assets | <u>\$ 57,717</u> | <u>\$ 66,523</u> |
| <u>Liabilities and Member's Equity</u> | | |
| Current Liabilities: | | |
| Lease liability, current portion | \$ 5,912 | \$ 6,699 |
| Accounts payable and accrued expenses | 49,174 | 36,665 |
| Accrued compensation | 14,930 | 7,100 |
| Due to related party | 8,681 | - |
| Deferred revenue | 2,103 | 5,488 |
| Accrued interest payable | 6,940 | 5,292 |
| Loans payable | 51,778 | 32,045 |
| Due to third party, current portion | 800 | 800 |
| Total Current Liabilities | <u>140,318</u> | <u>94,089</u> |
| Long Term Liabilities: | | |
| Lease liability less current portion | 5,515 | 11,337 |
| Due to third party less current portion | 6,933 | 4,282 |
| Benefits payable | 887 | 1,022 |
| Total Liabilities | <u>153,653</u> | <u>110,730</u> |
| Member's Equity: | | |
| Member's Equity (Net) | (95,936) | (44,207) |
| Total Member's Equity | <u>(95,936)</u> | <u>(44,207)</u> |
| Total Liabilities and Member's Equity | <u>\$ 57,717</u> | <u>\$ 66,523</u> |

HUMC OPCO, LLC
 dba Hoboken University Medical Center
 Statement of Operations (unaudited)
 (in thousands)

| Month Ended December 31, 2024 | | | | | | |
|---|--------------|----------------|-------------|-----------------|---------------|-------------|
| Actual | % | Budget | % | Variance | PY-2023 | % |
| 8,278 | 82% | 10,422 | 89% | (2,144) | 8,971 | 72% |
| 1,081 | 11% | 517 | 4% | 564 | 2,522 | 20% |
| 710 | 7% | 793 | 7% | (83) | 915 | 7% |
| 10,069 | 100% | 11,732 | 100% | (1,663) | 12,408 | 100% |
| 4,191 | 42% | 5,656 | 48% | 1,465 | 5,676 | 46% |
| 4,298 | 43% | 7,015 | 60% | 2,717 | 2,837 | 23% |
| 1,171 | 12% | 1,093 | 9% | (78) | 872 | 7% |
| 9,660 | 96% | 13,763 | 117% | 4,103 | 9,385 | 76% |
| 409 | 4% | (2,031) | -17% | 2,440 | 3,023 | 24% |
| Total Operating Expenses before Int, Depr, Amort | | | | | | |
| - | 0% | - | 0% | - | - | 0% |
| 870 | 9% | 681 | 6% | (189) | 789 | 6% |
| 1,661 | 16% | 640 | 5% | (1,020) | (449) | -4% |
| 2,531 | 25% | 1,322 | 11% | (1,209) | 340 | 3% |
| (2,122) | -21% | (3,353) | -29% | 1,231 | 2,683 | 22% |
| (14,525) | -144% | - | 0% | (14,525) | 103 | 1% |
| (16,647) | -165% | (3,353) | -29% | (13,294) | 2,786 | 22% |

| YTD Ending December 31, 2024 | | | | | | |
|--|-------------|-----------------|-------------|-----------------|-----------------|-------------|
| Actual | % | Budget | % | Variance | PY-2023 | % |
| Net patient service revenue | 82% | 125,472 | 85% | (18,400) | 112,725 | 74% |
| Other operating revenue | 10% | 12,369 | 8% | 854 | 28,623 | 19% |
| Charity Care Subsidy | 7% | 9,517 | 6% | 167 | 10,976 | 7% |
| Total Revenues | 100% | 147,358 | 100% | (17,379) | 152,324 | 100% |
| Operating Expenses | | | | | | |
| Salaries and wages | 48% | 66,593 | 45% | 4,603 | 67,793 | 45% |
| Supplies/Other Expenses | 56% | 80,112 | 54% | 6,722 | 86,796 | 57% |
| Employee benefits | 10% | 12,866 | 9% | (269) | 12,996 | 9% |
| Total Operating Expenses before Int, Depr, Amort | 114% | 159,572 | 108% | 11,057 | 167,585 | 110% |
| Operating Income / (Loss) before Int, Depr, Amort | -14% | (12,214) | -8% | (6,322) | (15,261) | -10% |
| Affiliate Interest (Income) Expense | - | 0% | - | 0% | - | 0% |
| Interest Expense | 10% | 8,175 | 6% | (4,248) | 8,270 | 5% |
| Depreciation and Amortization | 5% | 7,685 | 5% | 1,440 | 6,598 | 4% |
| Total Int, Depr, Amort | 14% | 15,860 | 11% | (2,808) | 14,868 | 10% |
| Total Operating Income / (Loss) | -29% | (28,074) | -19% | (9,130) | (30,130) | -20% |
| Income (Loss) of Non-Recurring Reserve | -11% | - | 0% | (14,525) | 944 | 1% |
| Net Income (Loss) | -40% | (28,074) | -19% | (23,655) | (29,186) | -19% |

HUMC OPCO LLC
dba Hoboken University Medical Center
STATEMENT OF CASH FLOWS (unaudited)
DRAFT
(\$\$ thousands)

| | YTD December-24 |
|---|------------------------|
| | <u>HUMC LLC</u> |
| Income/(loss) from operations | \$ (51,729) |
| Adjustments to reconcile increase in net assets to cash provided by operating activities: | |
| Depreciation & Amortization | 6,234 |
| Change in operating assets and liabilities: | |
| (Increase)/decrease in patient accounts receivable | 25 |
| (Increase)/decrease in other receivables | (1,692) |
| (Increase)/decrease in loan receivables | - |
| (Increase)/decrease in prepaid expenses and other assets | 1,146 |
| (Increase)/decrease in due from related party | 2,654 |
| Increase/(decrease) in accounts payable, and other accrued expenses | 12,510 |
| Increase/(decrease) in due to related party | 8,681 |
| Increase/(decrease) in deferred revenue | (3,385) |
| Increase/(decrease) in accrued compensation | 7,830 |
| Increase/(decrease) in benefit payable | (135) |
| Increase/(decrease) in accrued interest payable | 1,648 |
| Increase /(decrease) in estimated third-party payer settlements | 2,651 |
| Net cash provided by/(used in) operating activities | <u>(13,562)</u> |
| Cash Flows From Investing Activities: | |
| Acquisitions of property, plant, and equipment | <u>(12)</u> |
| Net cash provided by/(used in) investing activities | <u>(12)</u> |
| Cash Flows From Financing Activities: | |
| Proceeds from/(repayment of) short-term debt | 19,733 |
| Payment of Dividends/Distributions | - |
| Repayment of capital lease obligation | (6,610) |
| Net cash provided by/(used in) financing activities | <u>13,123</u> |
| Net increase/(decrease) in cash and cash equivalents | (451) |
| Cash and cash equivalents at beginning of period | 6,042 |
| Cash and cash equivalents at end of period | <u>\$ 5,591</u> |

HUMC OPCO, LLC
dba Hoboken University Medical Center
December 2024 Expense Variances

December 2024 Actual vs. December 2024 Budget

| | Dec-24 ACTUAL | Dec-24 BUDGET | Dec-24 VARIANCE | Dec-24 YTD ACTUAL | Dec-24 YTD BUDGET | Dec-24 YTD VARIANCE |
|---------------------------------------|----------------------|----------------------|-----------------------|-----------------------|-----------------------|------------------------|
| Salaries and Wages | \$ 4,190,509 | \$ 5,563,345 | \$ (1,372,836) | \$ 61,883,504 | \$ 65,503,902 | \$ (3,620,398) |
| Contract Labor | \$ 408 | \$ 92,509 | \$ (92,101) | \$ 106,183 | \$ 1,089,216 | \$ (983,033) |
| Salaries, Wages and Contract Labor | \$ 4,190,917 | \$ 5,655,854 | \$ (1,464,937) | \$ 61,989,687 | \$ 66,593,118 | \$ (4,603,431) |
| Policy Fringe Benefits | \$ 718,071 | \$ 634,232 | \$ 83,839 | \$ 7,710,271 | \$ 7,467,574 | \$ 242,697 |
| Taxes | \$ 452,675 | \$ 458,528 | \$ (5,853) | \$ 5,424,876 | \$ 5,398,792 | \$ 26,084 |
| Total Fringe Benefits | \$ 1,170,746 | \$ 1,092,760 | \$ 77,986 | \$ 13,135,147 | \$ 12,866,366 | \$ 268,781 |
| Consulting Fees/Purch Services | \$ 396,604 | \$ 620,947 | \$ (224,343) | \$ 11,849,387 | \$ 7,451,358 | \$ 4,398,029 |
| Physician Fees -Quality | \$ 1,769,911 | \$ 1,794,881 | \$ (24,970) | \$ 21,853,476 | \$ 17,513,961 | \$ 4,339,515 |
| Physician Fees | \$ 237,188 | \$ 166,020 | \$ 71,168 | \$ 2,072,052 | \$ 1,992,240 | \$ 79,812 |
| Property Taxes | \$ 83,493 | \$ 89,530 | \$ (6,037) | \$ 1,287,527 | \$ 1,074,361 | \$ 213,166 |
| Medical Surgical Supplies | \$ 195,590 | \$ 1,164,408 | \$ (968,818) | \$ 7,108,914 | \$ 14,054,848 | \$ (6,945,934) |
| Liability Insurance | \$ 443,262 | \$ 388,757 | \$ 54,505 | \$ 3,815,215 | \$ 4,554,579 | \$ (739,364) |
| Rent, Maintenance, Repairs | \$ (1,014,694) | \$ 716,865 | \$ (1,731,559) | \$ 1,900,144 | \$ 8,602,377 | \$ (6,702,233) |
| Utilities | \$ 109,215 | \$ 166,775 | \$ (57,560) | \$ 1,873,834 | \$ 1,963,637 | \$ (89,803) |
| Pharmaceuticals | \$ (249,061) | \$ 265,032 | \$ (514,093) | \$ 2,464,253 | \$ 3,199,037 | \$ (734,784) |
| Management Fee | \$ 1,890,898 | \$ 1,138,060 | \$ 752,838 | \$ 14,999,745 | \$ 13,656,721 | \$ 1,343,024 |
| All Other Supply | \$ 434,852 | \$ 504,099 | \$ (69,247) | \$ 4,164,832 | \$ 6,049,189 | \$ (1,884,357) |
| Total Supplies and Other | \$ 4,297,258 | \$ 7,015,374 | \$ (2,718,116) | \$ 73,389,380 | \$ 80,112,308 | \$ (6,722,928) |
| Interest | \$ 869,950 | \$ 681,203 | \$ 188,747 | \$ 12,423,028 | \$ 8,174,439 | \$ 4,248,589 |
| Depreciation | \$ 1,660,848 | \$ 640,412 | \$ 1,020,436 | \$ 6,245,080 | \$ 7,684,941 | \$ (1,439,861) |
| Lease, Interest, Depreciation & Other | \$ 2,530,798 | \$ 1,321,615 | \$ 1,209,183 | \$ 18,668,108 | \$ 15,859,380 | \$ 2,808,728 |
| Grand Total | \$ 12,189,718 | \$ 15,085,603 | \$ (2,895,885) | \$ 167,182,322 | \$ 175,431,172 | \$ (8,248,850) |

2024 December Actual vs. December 2023 Actual

| Variance-Type | Dec-24 ACTUAL | Dec-23 ACTUAL | 2024 vs. 2023 VARIANCE | Dec-24 YTD ACTUAL | Dec-23 YTD ACTUAL | 2024 vs. 2023 YTD VARIANCE |
|---------------------------------------|----------------------|---------------------|---------------------------|-----------------------|-----------------------|-------------------------------|
| Salaries and Wages | \$ 4,190,509 | \$ 5,637,654 | \$ (1,447,145) | \$ 61,883,504 | \$ 64,920,857 | \$ (3,037,353) |
| Contract Labor | \$ 408 | \$ 38,676 | \$ (38,268) | \$ 106,183 | \$ 2,872,285 | \$ (2,766,102) |
| Salaries, Wages and Contract Labor | \$ 4,190,917 | \$ 5,676,330 | \$ (1,485,413) | \$ 61,989,687 | \$ 67,793,142 | \$ (5,803,455) |
| Policy Fringe Benefits | \$ 718,071 | \$ 224,276 | \$ 493,795 | \$ 7,710,271 | \$ 7,499,362 | \$ 210,909 |
| Taxes | \$ 452,675 | \$ 647,534 | \$ (194,859) | \$ 5,424,876 | \$ 5,496,842 | \$ (71,966) |
| Total Fringe Benefits | \$ 1,170,746 | \$ 871,810 | \$ 298,936 | \$ 13,135,147 | \$ 12,996,204 | \$ 138,943 |
| Consulting Fees/Purch Services | \$ 396,604 | \$ (1,300,550) | \$ 1,697,154 | \$ 11,849,387 | \$ 13,645,160 | \$ (1,795,773) |
| Collection Fees | \$ - | \$ 64,702 | \$ (64,702) | \$ - | \$ 2,459,471 | \$ (2,459,471) |
| Physician Fees - Quality | \$ 1,769,911 | \$ 1,595,821 | \$ 174,090 | \$ 21,853,476 | \$ 20,081,065 | \$ 1,772,411 |
| Physician Fees | \$ 237,188 | \$ 201,884 | \$ 35,304 | \$ 2,072,052 | \$ 1,969,929 | \$ 102,123 |
| Property Taxes | \$ 83,493 | \$ 92,512 | \$ (9,019) | \$ 1,287,527 | \$ 1,080,325 | \$ 207,202 |
| Medical Surgical Supplies | \$ 195,590 | \$ 416,581 | \$ (220,991) | \$ 7,108,914 | \$ 13,157,595 | \$ (6,048,681) |
| Liability Insurance | \$ 443,262 | \$ 385,997 | \$ 57,265 | \$ 3,815,215 | \$ 4,522,245 | \$ (707,030) |
| Rent, Maintenance, Repairs | \$ (1,014,694) | \$ (1,209,855) | \$ 195,161 | \$ 1,900,144 | \$ 6,424,510 | \$ (4,524,365) |
| Utilities | \$ 109,215 | \$ 254,488 | \$ (145,273) | \$ 1,873,834 | \$ 2,056,551 | \$ (182,717) |
| Pharmaceuticals | \$ (249,061) | \$ 457,733 | \$ (706,794) | \$ 2,464,253 | \$ 3,556,951 | \$ (1,092,698) |
| Management Fee | \$ 1,890,898 | \$ 936,904 | \$ 953,994 | \$ 14,999,745 | \$ 11,420,861 | \$ 3,578,884 |
| All Other Supply | \$ 434,852 | \$ 941,317 | \$ (506,465) | \$ 4,164,832 | \$ 6,421,345 | \$ (2,256,513) |
| Total Supplies and Other | \$ 4,297,258 | \$ 2,837,533 | \$ 1,459,724 | \$ 73,389,380 | \$ 86,796,008 | \$ (13,406,627) |
| Interest | \$ 869,950 | \$ 788,798 | \$ 81,152 | \$ 12,423,028 | \$ 8,270,048 | \$ 4,152,980 |
| Depreciation | \$ 1,660,848 | \$ (448,753) | \$ 2,109,601 | \$ 6,245,080 | \$ 6,598,122 | \$ (353,042) |
| Lease, Interest, Depreciation & Other | \$ 2,530,798 | \$ 340,045 | \$ 2,190,752 | \$ 18,668,108 | \$ 14,868,170 | \$ 3,799,938 |
| Grand Total | \$ 12,189,718 | \$ 9,725,719 | \$ 2,463,999 | \$ 167,182,322 | \$ 182,453,523 | \$ (15,271,201) |

HUMC OPCO LLC
dba HOBOKEN UNIVERSITY MEDICAL CENTER
Statistics by Service and Payer
12/31/2024

| December MTD 2024 Actual | December MTD 2024 Budget | December MTD 2024 Variance | December MTD 2023 Actual | December MTD 2023 Variance |
|-----------------------------------|-----------------------------------|-------------------------------------|-----------------------------------|-------------------------------------|
| 208 | 203 | 5 | 167 | 41 |
| 208 | 203 | 5 | 167 | 41 |
| 10 | 18 | (8) | 21 | (11) |
| 54 | 57 | (3) | 66 | (12) |
| 52 | 53 | (1) | 60 | (8) |
| 324 | 331 | (7) | 314 | 10 |
| 116 | 105 | 11 | 103 | 13 |
| 23 | 30 | (7) | 31 | (8) |
| 463 | 466 | (3) | 448 | 15 |

| December YTD 2024 Actual | December YTD 2024 Budget | December YTD 2024 Variance | December YTD 2023 Actual | December YTD 2023 Variance |
|-----------------------------------|-----------------------------------|-------------------------------------|-----------------------------------|-------------------------------------|
| 2,549 | 2,208 | 341 | 2,174 | 375 |
| 2,549 | 2,208 | 341 | 2,174 | 375 |
| Pediatrics | 110 | 140 | (30) | 147 |
| OB/GYN | 669 | 802 | (133) | 797 |
| Newborn | 633 | 767 | (134) | 761 |
| Acute Subtotal | 3,961 | 3,917 | 44 | 3,879 |
| Behavioral | 1,390 | 1,380 | 10 | 1,360 |
| TCU | 329 | 354 | (25) | 359 |
| Total Inpatient | 5,680 | 5,651 | 29 | 5,598 |

| | | | | |
|--------------|--------------|--------------|--------------|--------------|
| 670 | 1,057 | (387) | 760 | (90) |
| 670 | 1,057 | (387) | 760 | (90) |
| 23 | 44 | (21) | 63 | (40) |
| 146 | 160 | (14) | 174 | (28) |
| 125 | 138 | (13) | 140 | (15) |
| 964 | 1,399 | (435) | 1,137 | (173) |
| 966 | 855 | 111 | 889 | 77 |
| 283 | 316 | (33) | 266 | 17 |
| 2,213 | 2,570 | (357) | 2,292 | (79) |

| | | | | | |
|---------------------------|---------------|---------------|----------------|---------------|----------------|
| Medical-Surgical | 10,489 | 11,500 | (1,011) | 13,067 | (2,578) |
| Med/Surg Sub Total | 10,489 | 11,500 | (1,011) | 13,067 | (2,578) |
| Pediatrics | 303 | 342 | (39) | 367 | (64) |
| OB/GYN | 1,856 | 2,263 | (407) | 2,224 | (368) |
| Newborn | 1,602 | 1,999 | (397) | 1,941 | (339) |
| Acute Subtotal | 14,250 | 16,104 | (1,854) | 17,599 | (3,349) |
| Behavioral | 10,687 | 11,290 | (603) | 11,404 | (717) |
| TCU | 3,987 | 3,736 | 251 | 3,696 | 291 |
| Total Inpatient | 28,924 | 31,130 | (2,206) | 32,699 | (3,775) |

| | | | | |
|------------|------------|--------------|------------|--------------|
| 3.2 | 5.2 | (2.0) | 4.6 | (1.3) |
| 3.2 | 5.2 | (2.0) | 4.6 | (1.3) |
| 2.3 | 2.4 | (0.1) | - | 2.3 |
| 2.7 | 2.8 | (0.1) | 2.6 | 0.1 |
| 2.4 | 2.6 | (0.2) | 2.3 | 0.1 |
| 3.0 | 4.2 | (1.3) | 3.6 | (0.6) |
| 8.3 | 8.1 | 0.2 | 8.6 | (0.3) |
| 12.3 | 10.5 | 1.8 | 8.6 | 3.7 |
| 4.8 | 5.5 | (0.7) | 5.1 | (0.3) |

| | | | | | |
|---------------------------|------------|------------|--------------|------------|--------------|
| ALOS by Service | 4.1 | 5.2 | (1.1) | 6.0 | (1.9) |
| Med/Surg Sub Total | 4.1 | 5.2 | (1.1) | 6.0 | (1.9) |
| Pediatrics | 2.8 | 2.4 | 0.3 | 2.5 | 0.3 |
| OB/GYN | 2.8 | 2.8 | (0.0) | 2.8 | (0.0) |
| Newborn | 2.5 | 2.6 | (0.1) | 2.6 | (0.0) |
| Acute Subtotal | 3.6 | 4.1 | (0.5) | 4.5 | (0.9) |
| Behavioral | 7.7 | 8.2 | (0.5) | 8.4 | (0.7) |
| TCU | 12.1 | 10.6 | 1.6 | 10.3 | 1.8 |
| Total Inpatient | 5.1 | 5.5 | (0.4) | 5.8 | (0.7) |

| | | | | |
|------------|------------|------------|------------|-----------|
| 47 | 70 | (23) | 69 | (22) |
| 53 | 74 | (21) | 63 | (10) |
| 44 | 51 | (7) | 44 | - |
| 27 | 19 | 8 | 14 | 13 |
| 10 | 12 | (2) | 13 | (3) |
| 17 | 18 | (1) | 25 | (8) |
| 12 | 17 | (5) | 25 | (13) |
| 15 | 20 | (5) | 53 | (38) |
| 125 | 139 | (14) | 111 | 14 |
| 113 | 46 | 67 | 31 | 82 |
| 463 | 466 | (3) | 448 | 15 |

| | | | | | |
|--|------------|------------|------------|------------|------------|
| Discharges by Payer | 722 | 795 | (73) | 798 | (76) |
| Medicare | 812 | 845 | (33) | 854 | (42) |
| Medicare HMO | 547 | 642 | (95) | 614 | (67) |
| Horizon/Blue Cross | 296 | 243 | 53 | 231 | 65 |
| Aetna | 165 | 162 | 3 | 183 | (18) |
| Cigna | 177 | 224 | (47) | 226 | (49) |
| United Healthcare | 177 | 203 | (26) | 199 | (22) |
| Commercial/Managed Care | 373 | 268 | 105 | 460 | (87) |
| Medicaid | 1,428 | 1,714 | (286) | 1,676 | (248) |
| Medicaid HMO | 983 | 555 | 428 | 357 | 626 |
| Self Pay/Charity | 5,680 | 5,651 | 29 | 5,598 | 82 |
| Total Inpatient Discharges | 83% | 90% | 94% | 30% | 30% |
| % of Discharges (Excl.Sp/Charity) | 27% | 29% | 30% | 24% | 15% |
| % of Discharges (Medicare/Medicare HMO) | 24% | 26% | 26% | 17% | 10% |
| % of Discharges (Horizon/Comm/Man Care) | 24% | 26% | 26% | 17% | 10% |
| % of Discharges (SP/Charity) | 32% | 35% | 38% | 32% | 32% |
| % of Discharges (Medicaid/Medicaid HMO) | | | | | |

| | | | | |
|--------------|--------------|--------------|--------------|-------------|
| 439 | 551 | (112) | 566 | (127) |
| 502 | 512 | (10) | 362 | 140 |
| 171 | 199 | (28) | 171 | - |
| 84 | 77 | 7 | 55 | 29 |
| 36 | 39 | (3) | 40 | (4) |
| 39 | 75 | (36) | 95 | (56) |
| 29 | 69 | (40) | 68 | (39) |
| 74 | 87 | (13) | 195 | (121) |
| 622 | 676 | (54) | 599 | 23 |
| 217 | 285 | (68) | 141 | 76 |
| 2,213 | 2,570 | (357) | 2,292 | (79) |

| | | | | | |
|--|--------|--------|---------|--------|---------|
| Patient Days by Payer | 5,932 | 6,436 | (504) | 6,494 | (562) |
| Medicare | 5,722 | 5,976 | (254) | 6,002 | (280) |
| Medicare HMO | 2,333 | 2,501 | (168) | 2,387 | (54) |
| Horizon/Blue Cross | 1,288 | 983 | 305 | 913 | 375 |
| Aetna | 603 | 515 | 88 | 558 | 45 |
| Cigna | 602 | 934 | (332) | 835 | (233) |
| United Healthcare | 727 | 838 | (111) | 830 | (103) |
| Commercial/Managed Care | 1,598 | 1,130 | 468 | 1,825 | (227) |
| Medicaid | 7,602 | 8,481 | (879) | 8,478 | (876) |
| Medicaid HMO | 2,517 | 3,336 | (819) | 4,377 | (1,860) |
| Self Pay/Charity | 28,924 | 31,130 | (2,206) | 32,699 | (3,775) |
| Total Inpatient Days | | | | | |
| % of Days (Excl.Sp/Charity) | 91% | 89% | 87% | 40% | 38% |
| % of Days (Medicare/Medicare HMO) | 40% | 40% | 38% | 19% | 10% |
| % of Days (Horizon/Comm/Man Care) | 19% | 19% | 10% | 9% | 13% |
| % of Days (SP/Charity) | 32% | 31% | 32% | 31% | 32% |
| % of Discharges (Medicaid/Medicaid HMO) | | | | | |

| | | | | | |
|-------------|--------|--------|-------|--------|-------|
| ER Visits | 37,243 | 30,511 | 6,732 | 37,743 | (500) |
| OB ED | 1,312 | 1,201 | 1,300 | 12 | |
| ER Admits | 4,135 | 2,822 | 1,313 | 3,962 | 173 |
| Observation | 1,637 | 2,266 | (629) | 2,240 | (603) |
| FTE's | 751 | - | 795 | (44) | |